Bursars’ Committee: Sustainability Sub-Committee
Terms of reference

1. Purpose

The purposes of the Sustainability Sub-Committee are:

   a. to advise the Bursars’ Committee and Colleges more generally on matters relating to national, local and University environmental and wider sustainability policies, strategies and resulting operational requirements;

   b. to monitor and review the implications of, take appropriate action and make recommendations as required concerning the following matters relating to Colleges:
      a. The environment and its sustainability
      b. Recycling and waste management
      c. Energy conservation and consumption monitoring
      d. Emissions measurement and targeting strategies

   c. to consider any other matters referred to it by the Bursars’ Committee or the Bursars’ Business Committee, or from the University’s Environmental Sustainability Strategy Committee.

2. Standing

The Sustainability Sub-Committee is a sub-committee of the Bursars’ Committee. Business is conducted on a confidential basis.

The Sub-Committee has no power to make decisions binding on, or to represent the views of, any College (unless so authorised): equally, the Sub-Committee is not subject to the direction or control of the Colleges, either jointly or severally.

In addition, the Sub-Committee does not have the authority to make decisions on behalf of the Bursars’ Committee, except for the following categories:

   • engagement and response to consultations agreed by the Sub-Committee.

All recommendations shall be provided to the Bursars’ Committee in the form of written minutes and/or a written report for discussion and approval at the next convenient meeting of the Bursars’ Committee, providing that the Chair has discretion to allow for a formal decision to be made by circulation to the Bursars’ Committee.

Any advice provided to Colleges and other institutions, either through members of the Sub-Committee, or through staff of the Office of Intercollegiate Services or subsequently through the Bursars’ Committee, is provided on the basis that the advice is offered without any warranty as to its accuracy and that no liability shall fall on the Committee or any of its officers or members for such advice.
3. **Membership**

The Sustainability Sub-Committee includes in its membership:

(a) no less than four and no more than nine Bursars, chosen by the Bursars’ Committee, normally on the recommendation of the Sub-Committee or the Bursars’ Business Committee, and providing that at least one member of the Sub-Committee is a Domestic Bursar;
(b) up to two members of University staff nominated by the Registrary;
(c) a student of the University nominated by the Cambridge University Students’ Union.

The Bursars’ Committee may elect from time to time for membership of the Sub-Committee to include other members from other bodies, either on a fixed term or permanent basis.

**Officers**

The Chair of the Sustainability Sub-Committee is appointed by the Bursars’ Committee, from among those members in category (a) above, and normally on the nomination of either the Sub-Committee or the Bursars’ Business Committee. The Sub-Committee may appoint from among its members a Secretary to record the meetings.

It will normally be expected that the Chair is a member, or otherwise attends, the University’s Environmental Sustainability Strategy Committee.

**Attendees**

The Chair and/or Secretary of the Sub-Committee, at his or her or their discretion, may permit other persons to attend all or part of one or more meetings, providing that permission has been sought in advance of any meeting. Attendees do not have voting rights.

4. **Meetings of the Sub-Committee**

Meetings are convened by the Chair and/or Secretary: the Sub-Committee meets at least once each Term. Notice of the date, time and place of meetings, and agenda and papers, is provided by the Chair or Secretary, in a manner to be determined by him or her.

There is no quorum for the approval of business.

Attendance at the Committee may include remote attendance through teleconferencing or other mechanisms, providing it is clear that the members can contribute effectively to any discussion and vote.

In the absence of the Chair, he or she will nominate another member of the Committee to chair that particular meeting. Otherwise, the Committee determines amongst those members present who chairs the meeting as its first item of business: this may be agreed by circulation in advance.

Decisions of the Committee are made wherever possible by consensus. In the event of a vote being required, a decision is carried on a simple majority of the members of the Committee present. In the event of a tie, the Chair carries an additional and deciding vote.

5. **Conduct of business outside of meetings**

In exceptional circumstances, the Sub-Committee may agree to conduct business by circulation.
The Sub-Committee may also agree which matters it may wish to delegate to a single member of the Committee, to decide on its behalf. Any item of delegated business is reported on at its next meeting.

The Committee may, at its discretion, set up (and otherwise suspend or disband) Working Groups, providing that these relate directly to the purposes of the Sub-Committee outlined above. The Sub-Committee may establish the membership, terms of reference, and duration of the Working Group, and shall report on these at least annually to the Bursars’ Committee.

6. Reserved business

The Sub-Committee’s business shall include consideration of reserved business. Matters which are deemed to be reserved business include:

- information for note or discussion relating to the individual salaries of persons employed by the University or one or more of the Colleges;
- information for note or discussion relating to the performance on individual persons employed by the University or one or more of the Colleges;
- any other matter at the discretion of the Chair and/or Secretary (but normally limited to matters of commercial sensitivity or legal privilege).

Where matters have been identified as reserved business, members in category (b) shall be asked to leave the meeting. Attendees may remain present at the discretion of the Chair. Members in category (b) shall be notified in advance of the meeting of any reserved business, and shall be notified at that time of the nature of the matters being discussed.

Papers and minutes of reserved business shall be circulated only to members of the Committee in the remaining categories, and shall not be published.

7. Terms of reference

The terms of reference of the Sub-Committee are approved by the Bursars’ Committee: the Sub-Committee shall receive the terms of reference at least annually and may make recommendations to the Bursars’ Committee on proposed changes at any time.

Last considered and approved by the Bursars’ Committee on 23 June 2022